

2023 Grant Application Writing Workshop

Introductions, starting with me...

- Kevin Ronaghan: currently managing Grants & Community Initiatives at the Community
 Foundation of the South Okanagan Similkameen
- Previous grantmaking experience with Vancity Savings Credit Union and Vancouver Foundation (Centre for Not-for-Profit Sustainability)
- Naramatian since 2016
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An introduction to your Community Foundation

- ■30 + years of service
- Nearly \$16 million in assets under management
- •\$8.6 million in grant funds disbursed over its history (that's more than 2400 grants)
- Supports the entire South Okanagan Similkameen region
- Home Community Foundation of the South
 Okanagan Similkameen (cfso.net)

Credits

- Some content for this presentation is adapted from our 2022 grant writing workshop, which was developed by:
 - Kim McPhedran (www.writtenbykim.com)
 - Sarah Trudeau (Manager, Grants & Community Initiatives, CFSOS)

The reality of grant programs

They are generally <u>very</u> competitive.

 The total dollar value of requests often far outweighs the funds available to grant.

No two funders are the same

 Each funder will have their unique requirements, processes and approaches to grantmaking.

•Understanding your funder(s) is <u>important</u>.

Getting to know your funder(s)

Before putting effort into a grant proposal:

- Do your research. Learn about the funder's history, their goals/priorities and their past grant allocations.
- Review their eligibility guidelines, application form and supporting documents carefully.
- Make the effort to talk to their grant staff and ask questions. Be sure you know what they're looking for and if your organization/project/program is a good fit.

Where can I find information on available grant programs?

Here's a place to start:

Other Funding Sources - Community Foundation of the South Okanagan Similkameen (cfso.net)

The task of grant staff/grant review committees

- They need to read and evaluate <u>all</u> eligible applications received for a given grant program.
- For our Foundation grant program, that can mean 40 – 60 applications!
- You want your application to stand out from the crowd (in the best possible way!)
- A well written application can have a positive impact.

What makes a good grant application? (not an exhaustive list...)

- It's complete and adheres to the funder's application instructions and guidelines.
- It matches well with the funder's eligibility criteria and funding goals/priorities.
- It's clearly written and straightforward to understand.
- It outlines a demonstrated need, and an achievable and measurable plan to address that need.
- The project, program or activity fits well with your organization's mission and purpose.

Good grant proposals take time

You'll need time for:

- Researching funding opportunities
- Contacting funders and asking questions
- Gathering your information
- Drafting, editing, re-writes
- Proofreading before submission

Don't wait until the last minute! Give yourself the time you need to create the best possible proposal.

Time saving strategy: "Grant Proposal Tool Kit"

Consider building a central electronic file for your proposal writing!

Include typically requested information you can adapt for your applications. Some ideas:

- A description of your organization and its history and achievements
- Your mission and vision
- Your organization's registration details (CRA or Society number)
- A list of current Board members and their roles
- Up to date financials

More tool kit items...

- Descriptions of your programs or services goals and objectives, key activities, staff, evaluations, and successes
- Recent data that shows the need for your programming in your community
- Electronic copies of supporting documents: letters of reference, brochures, annual reports, media coverage, etc.

Revisit your toolkit often to keep the information current!

Consider your audience

- Remember that the average grant reviewer will likely not share your depth of knowledge of your field or issue.
- Use plain language. Avoid using your field's "jargon" whenever you can (and explain it when you can't).
- Tip: have someone unfamiliar with your organization's work read your application and offer feedback.

Other writing tips...

- Keep it simple. A clear and reader-friendly style is best.
- Tighten your writing. Avoid word-padding to simply meet character limits. Often less can be more.
- Be direct. Don't "bury the lede!"
- Use an active voice in your writing wherever possible: Use the active voice – The Writing Center – UW– Madison (wisc.edu)
- Use the funder's language where appropriate.

More writing tips!

- Do you speak more eloquently about your work than you can write about it? Try using a speech to text program to record your draft application.
- Is writing not your strong suit? Consider using an online tool like *Grammarly* or *Hemingway* to help you.

Some questions to ask yourself as you craft your application

- Have I clearly and accurately described what we're trying to do, how we'll do it, and why?
- Have I made a strong case for the need for the project? (Include supportive data where you can.)
- Is my project plan achievable? (Think about its scope and timeframes, and your organization's capacity.)
- Have I outlined how we will measure and evaluate our work?
- Is my budget clear and reasonable?

Expressing the need

- There are many important funding needs out there; your goal is to convince the funder that yours is one that is worth supporting.
- Data (and <u>stories</u>!) can help bolster your case.
- Use local and regional research to support your argument.
 (Hint: the 2023 Vital Signs report can be found here: <u>Vital</u>
 <u>Signs Community Report Community Foundation of the South</u>
 Okanagan Similkameen (cfso.net)

Your proposal's budget

- Your budget's level of detail should meet the funder's requirements; use the funder's budget template if one is provided.
- Expenses should match with the activities outlined in the project or program description.
- Don't shortchange yourself with respect to overhead, staffing, and program costs.
 - BUT: be sure to pay attention to some funders' cost limits (particularly with overhead)
- 6 tips for writing a solid grant budget proposal | Imagine Canada

A few words on measurement

- A complex field!
- Outputs are only one piece of the measurement puzzle
- •The importance of measuring <u>impact</u> is growing (i.e., how you're "moving the needle" on your issue)
- There's lots of information out there on measurement; for example:
 - Five essential practices of good impact measurement –
 Purppl
 - NonprofitReady: <u>How to Measure the Impact of Your</u> <u>Nonprofit Programs</u>

Food for thought:

- Think of a grant as an investment by the funder in your organization (and your community!)
- If you were considering putting your own money into the project, would your grant application encourage you to invest?

After the decision

- If you're successful: Congratulations! Take some time to reflect on what made your application great so you can replicate those approaches with the next one. (Hint: ask grant program staff for feedback)
- If you're unsuccessful: Be sure to ask for feedback from grant staff. It might initially be a "high demand/tough decision" message. If that's the case, try asking them for additional feedback specific to your application.

New to applying for grants?

- Be sure your organization is "grant ready" and has the capacity to effectively manage, deliver and report on its funded project(s).
- Consider starting with smaller funding requests.
- •Foster a positive relationship with the funder, and work to gain their confidence in you as a grantee.

Alternatives to written applications

Some grantmakers are becoming open to receiving applications in different formats: oral, video, etc.

It's worth checking with grant staff to see if those or other options are available to you, particularly if producing a written application is a barrier to your organization's participation in their grant program.

Grants are just one tool

- Pursuing grants is just one of several tools your organization can use to find financial support for its work.
- Creating a <u>diversified fundraising strategy</u> is a valuable organizational development goal.
- Fun fact: the Community Foundation will consider grant proposals for organizational development activities!

Additional learning

Alberta Community Development Office: Grant Writing 101 Video Series – YouTube

CFSOS Foundation Grants

- Our annual grant cycle typically begins in August of each year.
- Here's the link to more information:

Foundation Grants - Community Foundation of the South Okanagan Similkameen (cfso.net)

Thank you!

